

## Policy

### Risk Management

#### Our Commitment

Fortescue Metals Group Limited (Fortescue) acknowledges that risk is inherent in all its business and that effective management of risk and opportunity is essential to our success and future growth. Fortescue is committed to managing risks within its risk appetite.

#### Our Strategy

Fortescue's approach to risk management is underpinned by a view that management, employees and contractors are collectively responsible for managing all business risks and there should be a clear understanding of responsibility and accountability for risk management. This means that everyone at Fortescue has a responsibility to be aware of the risks related to their activities at every level and to be accountable for ensuring those risks are effectively managed, whether through direct action or through support from others, or a combination of both.

At Fortescue, risk management is intended to:

- Support Fortescue's culture;
- Create and protect shareholder value;
- Be an integral part of all organisational processes and decision making;
- Be systematic, structured, dynamic and timely;
- Be based on best available information; and
- Be fit-for-purpose and context-specific.

Fortescue does this by:

- Embedding risk management into our critical business activities, processes and decisions;
- Understanding threats to and opportunities for achievement of our objectives;
- Applying a structured approach to risk management (through the Fortescue Risk Management Standard) which establishes common understanding, definitions and methodologies;
- Considering all types of risks and how robust risk analysis supports better informed decision making;
- Using outcomes of risk assessments to drive actions that manage risks consistent with Fortescue's risk appetite;

- Maintaining a strong focus on the resilience of our business through reliance on effective recovery plans for material adverse events; and
- Reporting regularly to the Executive Team, the Audit, Risk Management and Sustainability Committee and the Board on the outcomes of risk management activity.

## **Responsibility**

The Chief Executive Officer of Fortescue is accountable to the Board of Directors for ensuring that this policy is effectively implemented.

This document is protected by copyright, no part of this document may be reproduced or adapted without the consent of the originator/company owner, all rights are reserved. This document is "uncontrolled when printed".

	Risk Management		
Document & Revision Numbers	100-PO-RK-0001	0	26/05/2021
Status	IFU - ISSUED FOR USE		
Summary of Changes			
Author	Christian Jeeves		
Checked or Squad Review# (if applicable)	Cameron Wilson, Company Secretary		
Approved	Elizabeth Gaines, Chief Executive Officer		
Access to this document:	FORTESCUE STAFF & CONTRACTORS	Next Review Date (if applicable)	26/05/2022

<b>Revision History</b> <i>(to be completed for each version retained by Document Control)</i>					
<b>Author</b>	<b>Checker</b>	<b>Approver</b>	<b>Rev No.</b>	<b>Status</b>	<b>Issued Date</b>
<b>C Jeeves</b>	<b>M Hamill</b>	<b>E Gaines</b>	0	<b>IFU</b>	26/05/2021
Initial/Surname	Initial/Surname	Initial/Surname		Choose an item.	Click here to enter a date.